



Educational and Facilities Master Plan



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#### Summary

Included in this report are assets that were collected during the long term facility planning process. Each school's report package contains an At-A-Glance summary report, Facility Evaluation Criteria sheets, and site plan(s). Site plans are included to illustrate the context of the building in relationship to the city, neighborhood, and other adjacent amenities and parcels. The At-A-Glance summary sheets include general information about each school building including school data, such as population and grade structure, etc., site and building data, tax assessor's information, community uses, State of NH Code of Administrative Rules, Operational Data, and Cost model information for repairs and renovations. The Facility Evaluation Criteria sheets are the facility assessment team's findings at each Tier 1 school building including building physical assets, sites, and educational facility effectiveness. On April 24, 2023, the assessment team visited all the Tier 1 school buildings.

### At-a-Glance





:: Building FA



EFE: Learning







#### Address

245 Bruce Road, Manchester, NH 03104



#### **Gross Square Footage (GSF)**

44,647 sf



#### Grades

Pre-K-5th Grade



#### Site Acreage

11.5



#### **Hours of Operation**

8:25am-2:50pm



#### **Date of Construction**

1956



#### 2022-2023 Enrollment

438



#### **Date of Addition Construction**

1961, 1990

### **Site Plans**





August 2023



### Facility Evaluation Criteria

hysical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A		
Roof Membrane (Architectural)			•				
	"Original 1956 and 1961 Additions had new EPDM roofs installed in 2006. Although there is some useful life remaining, there is a significant amount of water ponding throughout. It appears that the original membrane roof in the 1990 addition has not been replaced and the stone ballasting has been removed Minimal water ponding was observed on this section of roof as well. Roof walkway pads were not installed to and around all HVAC rooftop equipment. All roofs are beyond their useful lifespan and typical warranty period, so replacement is recommended."						
Existing Photovoltaics					0		
	"N/A"						
Space for Solar on Roof					0		
	"Space on roof is available, exact locations and SF size can be evaluate						
Façade			•				
	the original buil were observed o Restoration and	ding. Significant at the base of wal I repointing will b	areas of efflore: Ils directly adjac e required. Plas	nape except for the scence and brick d cent to paved surfa ster surfacing at the to have fallen off."	eterioration ces. e exterior CN		
Windows				•			
	beyond their uso fallen off or hav in the 1990 add energy efficient have been remo	eful life expectan e been removed i ition are also nec as newer window	cy and should b in many spaces. aring the end of v systems. Wind tions. Fiberglas	ows and door syste be replaced. Windo Double pane alum their useful like an low screens are in a s sandwich panels	w shades ha iinum windo d are not as disrepair or		

#### **Smyth Road Elementary School**

SITE VISIT

#### August 2023

REPORT TYPE

hysical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A		
Boilers (Mechanical)	•						
	"Boilers appear to be in good working condition with new primary pump. Secondary pumps appear older, but also in good working condition."						
Boilers (Plumbing)	•						
	water is heated Btu/hr, model no The piping arrar	by a 75-gallon go umber RG275H6I ngement (return p	as fired Bradfor N) The water hed piping, circ pum	nestic water heater d White water heate ater was installed in o, etc) and equipme ars in good working	er. (76,000 n 2020/2021 ent appears t		
Heating Distribution Systems		•					
	radiation for per which are expos	rimeter heating.	The front entran ents. Gym has u	ition. Classrooms h ice had radiators fo nit heaters in the sp	r heating		
Building Envelope Thermal Performance			•				
	backup walls wi meet current en areas in 2003, n insulation exists This does not mo windows are in	ith a 1-1/2" air co ergy code require ninimal insulatio s in the wall cavit eet current energ	avity. Insulation ements. When the n was added. Ir ty, along with 4" y code requiren yond their usefu	ling are mostly brici is not provided and ne roof was replace n the 1990 addition of insulation at the nents. Original sing I life expectancy. B ve vestibules."	d does not d in these , 2" of e roof level. le pane		
Interior Finishes			•				
	was replaced in there are areas exterior doors. (ceilings. Interior room finishes are still several	2003 throughou of significant VC Ceilings in the 19 r casework is gere worn and date a ACP in 2003, the	t the original po T cracking at bu 56 and 1961 clo erally old and s d in many locat ere are several v wood doors that	some upgrades. VC rtions of the building expansion jo issrooms are the or inks are not accessions. Although corrected areast are in need of repl d."	ng; however, ints and at iginal spline sible. Toilet idor ceilings s. There		
Rooftop HVAC Equipment				•			
	for classrooms of		and cooling pro	ching the end of us viding dehumidifico nstalled."			

#### **Smyth Road Elementary School**

SITE VISIT

#### August 2023

REPORT TYPE

Physical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A
HVAC Controls			•		
	"Jci metasys con	trols, district sta	ndard. Thermos	tats are older style	."
Technology Infrastructure				•	
		s. Telecom Room		bling is inadequate cately secured allow	
Technology Systems				•	
	been recently re		elecom Rooms d	eful life. Network si are air conditioned,	
Security Systems		•			
	"The City is working with a Security Systems Vendor to deploy 50 cameras throughout the District's Schools. Adequate bandwidth transmitting video. Notification and Lock Down systems are no cellular signal booster system is desired."				
Kitchen Equipment and Systems (Electrical)	•				
				e aged, but in fair-to e in compliance wit	
Kitchen Equipment and Systems (Plumbing)		•			
	Hobart dishwas use electric boo A grease trap we below the equip PVC waste lines New Hampshire	her. The hot wate ster heater to pro as not observed. ment is a mix of . Although PVC is , it is not typicall	er feed to the dis ovide the require The equipment exposed copper an acceptable y installed in co	ink, a double pot si shwasher goes thro ed temperature at t. is in fair condition. , white painted cop material for waste ommercial kitchens tting is recommend	ugh a point o he dishwashe The piping per and piping in as there are
Natural Gas Distribution System	•				
	(mid height alon 8 mechanical ro There are some	ng wall). Gas is fe pof top units. The	d to boilers, the high pressure g he supplies to t	embly through the g domestic hot wate as piping is painted he roof top units. B	r heater, and d yellow.

SCHOOL NAME

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SITE VISIT

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REPORT TYPE

Physical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A
Current Fuel Source		•			
	and provides hi the building. Th at the bottom of no issues with t	gh-pressure gas i e piping and arra f the riser has bee	to the building. A Ingement are ru en hit/dented. A eported. For ma	meter and regulate A 3-inch line rises o sting and it looks l Ithough the piping jor renovations, re	and enters ike the elbow is rusting,
Generator					0
	"N/A"	•			
Elevator					0
	"N/A"				
Ventilation Distribution Systems		•			
	Gym uses fabric	c ducts high in sp st fan. Ductwork	ace along with l	n classrooms and o ow returns. Nurses g and uninsulated.	station
Electrical Services	•				
	utility meter is i condition. The t the school build Main Electric ro 120/208v 3ph 4 appears in good good operation the "original on	nstalled on the exransformer secon ling and terminat om 140. The swit w, designed/inst d operational con al condition too. I es around year 20 equipment throug	exterior wall. The ndary feeder is eas in the Main Sechboard is man alled around the dition. Downstrongority of them 203, and their p	mounted transformer appe extended undergro witchboard "MDP" ufactured GE, rate e year 2003. The sv eam panelboards of were also provide ower feeders were ng was observed in	ars in good und towards located in th d 600 Amp vitchboard appear in d in lieu of replaced.
Life Safety: Means of Egress (Architectural)	•				
	"Quantity, size a	nd locations of eg	gress componer	its appear to be ad	equate."
Life Safety: Means of Egress (Electrical)	•				
		thways. Emergen		ind battery units and battery units and ughout is observed	

#### **Smyth Road Elementary School**

SITE VISIT

#### August 2023

REPORT TYPE

hysical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A
Life Safety: Fire Protection (sprinklers)					0
				ic sprinkler system ng with sprinklers.	
Life Safety: Fire Alarms			•		
	heat detectors, unit. The Fire Alamaster box are lawas not observe (sprinklers) and is not currently pageneral, corrido areas - addition kitchen and only in classrooms, athroughout, to "signaling device spaces, however	double action pul arm Control Pane located in the ma ed. The school but therefore there s oresent. The follo rs have smoke de al detectors shall y some administry sym/cafeteria, lib compensate" for es (speaker/strobe r, they are missin	Il stations, spea I (FACP) manufo in entrance lobi ilding doesn't ho hall be a "full cowing smoke det etectors, howeved be added. Smoation areas. No rary, and bathron fire protections and strobes) g in bathrooms	radio master box, ker/strobes and stactured by Notifier by. Exterior FA alanave a fire protection overage smoke detection status was er, inadequate quanave detector were osmoke detectors wooms - they shall be n system in the buwere observed in reshall be connected shall be connected.	robe only and radio and radio m beacon n system ection" whice observed: In titles in sorbserved in twere observed ilding. FA najority of accordingly
Security: Entry Sequence			•		
	entrance. Card o	access and a vide	o intercom are	to the building's fro installed at the ext nterior vestibule be	terior of the
Lighting Quantity / Control	•				
	new 2'x4' LED re sensors were ob addition, bathro sensors were ob operational con- with fluorescent building areas, i condition, the "c	ecessed "basket reserved in corrido poms, etc.). The notes in multi-pedition. The "older tamps were obsein kitchen and utiplder" lights are re	eflector" type lig rs, library, class ew LED pendant urpose room. A " linear non-dir erved in classro lity rooms. Alth ecommended fo	er" and ?older? lig ghts with integral of srooms in year 198 its lights with integral Il "newer" lights ap mmable wraparour oms in years 1955 ough still in fair op or replacement with eensors and dimmi	occupancy 39 building ral occupanc opear in good ad fixtures and 1961 perational to energy
Toilets and Fixtures		•			
	with the exception outlets at the close Flow rates were it is assumed the	on of the water for assroom sinks had not able to be co at they are not loragizery.) The	untains (bottle ve been remove nfirmed, but ba w flow fixtures.	6, 1961 addition, 1 filler type installed and are no longe sed on the age of to (Would not meet continuation)	d). Bubbler er in use. he fixtures, urrent

#### **Smyth Road Elementary School**

SITE VISIT

#### August 2023

REPORT TYPE

#### Facility Evaluation

Physical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	N/A		
Plumbing Distribution Systems		•					
T CAMBRIDGE DISCUSSION SYSTEMS	"Distribution observations were limited to exposed piping within mechanical rooms, exposed within toilet rooms, and under kitchen equipment. The piping near the water heaters looks is a mix of older copper piping and new copper piping. The mixing valve is set at 110 degrees. The piping appears to be in good working order. The 2 1/2-inch water service reduces to 2-inch (2-inch meter and reduced pressure backflow preventer) is located in a corridor closet just inside the main entrance. The age of the copper piping throughout the building varies. Piping greater than 40 years old (lifespan 40-50 years) should be evaluated (sample destructive testing, water quality testing) to determine the condition and help estimate the longevity left in the piping. Original valves and pipe solder pre-date current lead free regulations and requirements. Exposed sanitary and storm piping where visible appear ok. The condition of the interior of the piping is not known. The expected lifespan of cast iron piping is 50 years. Therefore, original cast iron piping should be scoped/tested to confirm the expectancy left in the piping. The roof has numerous areas of ponding. The roof sloping does not appear adequate as the water is not flowing to the drains."						
Accessibility (Architectural)			•				
	ramps or sloped toilet stalls are wheelchair turn classroom toilet lift was installed	l walkways. Not of provided in sever ing radius or reque rooms do not me d at the Stage in : accessible from	all toilet rooms of ral areas, those uired door clear eet minimum clo 1990, however,	not exit directly at gare accessible. Who spaces still do not cances. Door widthsear width requirement is located in a Stase Room. Classroom	ere accessib provide the leading into ents. A chair prage Room		
Accessibility (Plumbing)			•				
	door into the roo		enough to meet	ccessible. Listed as t ADA requirements ajor rework."			

#### Structural Systems: Signs of Deterioration Observed?

signs of Deterioration Observed:	YES	NO	
Roof		<b>√</b>	
	"Roof framing bo walls as well."	ar joists on some	steel framing and some CMU bearing
Floor		<b>√</b>	
	"Ground floor sl thru VCT floorin		ood condition, little to no cracking visible

SCHOOL NAME

#### **Smyth Road Elementary School**

SITE VISIT

August 2023

REPORT TYPE

Facility Evaluation

#### **Structural Systems:**

Are there Separate Community / Non-

**School Spaces on Site?** 

Signs of Deterioration Observed?	YES	NO	
Walls / Columns		✓	
	"All walls are CI	MU masonry wal	ls . All walls appear to be in good condition."
Foundations		<b>√</b>	
	"Foundation in	good condition."	
Façade		<b>√</b>	
			cept for mortar is washing out at base of brick s visible in many areas."
Is Lateral System Identifiable?	<b>√</b>		
	•	appears to be p nforcing steel or	rimarily CMU shear walls. It is unknown if these not."
Community			
Community	YES	NO	
Emergency Shelter	<b>√</b>		

"Short Term Shelter only."

"N/A"

X



## **Site Evaluation Criteria**

hysical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A
Parking Capacity					
	"Approximately 5	0 parking spots	on-site. 58 staff	per district website	e."
Parking Quality	•				
	"Pavement in goo	d condition."			
Ground Cover	•				
	"Trees around the process of hydro		scaping at front	entrance. Lawn ar	eas in the
Fields	•				
	"Multi-purpose at	hletic field."			
Neighborhood Streets	•				
				n access points froi esidential streets."	n church
Drop-off / Pick-up Routes		•			
	"Staff vehicles or	lly in the school l	ot. On street dro	op off/pickup only."	
Walkways / Curbs / Sidewalks	•				
	around building Pedestrian conn connection to sk	utilized shared k ection to adjace i area parking lo separate pedestr	pituminous fire l nt church parkir et. All pavement ian areas from	street. Pedestrian ane and bituminou ig lot and shared fi flush. Movable con vehicular traffic. No t."	s play lot. re/pedestria crete barriei
ADA Accessibility					
	"Developed site is flush with buildi			reas, fire lane, and nain entrance."	play lots al

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REPORT TYPE

Physical Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A
Site Lighting (Civil)	•				
	"LED fixtures on v	wooden poles ard	ound site."		
Site Lighting (Electrical)		•			
	to be in fair cond	dition. Upgrading	g to energy-effic	energy-efficient typ ient LED lights is re utility company."	
Fencing	•				
		around rear of s and church parc		ces delineating boo	ındary
Drainage	•				
				of bituminous areas oint to drainage sw	
Play Areas	•				
	fire lane and lot		l hoops and pav	letic field, Expande ement markings fo	
Monuments and Memorials	•				
	"None observed o	at this site."			
Walls / Slopes	•				
		per slopes in the		eter of developed a ooded areas at the	
Physical Analysis	YES	NO			
Are there any Wetlands on Site?		×			
		etlands on site, b vetland/ intermit		ale through woods (	at back of site
Are there any Easements on Site?		×			
	parcel and fire l		o adjacent ski a	onnection to adjace rea (on Parks and I	

SCHOOL NAME

#### **Smyth Road Elementary School**

SITE VISIT

#### August 2023

REPORT TYPE

hysical Analysis	YES	NO	
Are Play Structures Age-Appropriate?	✓		
	"Play structure i	is age-appropi	riate."
Is there an Outdoor-Learning Area?	<b>√</b>		
	"Outdoor classr adjacent wood		site with benches and picnic tables. Shaded by
Should there be a Question on Environmental Justice Populations / Vulnerable Populations?		×	
	"NH GIS designo census analysi		dium Social Vulnerabilty Index, based on
Is the Building Expandable on the Current Site?	<b>√</b>		
	"Opportunities t	o expand into	large paved areas around site."
Is the Site Expandable?	<b>√</b>		
		expanded into	round the rear of school and multipurpose field, o. Significant topography around the perimeter o ortunities."

Park Service was the New H	website)ÿor th	National Register of Historic Places (per the National e New Hampshire State Register of Historic Places vision of Historical Resources website). The site is
Park Service was the New H	website)ÿor th	e New Hampshire State Register of Historic Places
		ter Historic District or listed as a locally-designated
<b>√</b>		
"2 MTA and 7 S	SPED buses, pe	er bus counts provided by the district."
	×	
"One small bik	e rack at the f	ront of school, no bike lanes on adjacent streets."
	historic site, p  √  "2 MTA and 7 S	also not within the Manches historic site, per Mancheste

SCHOOL NAME

#### **Smyth Road Elementary School**

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REPORT TYPE

Community Analysis	YES	NO	
Walkable?	✓		
		perty. No sidewa	ce Rd, pedestrian connections from multiple alks on some of the smaller neighborhood

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SITE VISIT

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REPORT TYPE

raffic Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A		
Parking Bruce Rd		•					
	hours. Unclear i		ed during schoo	ool hours and during look of the control hours outside of the hours."			
Pedestrian Connections Between School and St. Paul's parking lot	•						
	"Church parking	lot striping to kee	ep cars from pai	king at end of path	is faded."		
Sidewalks Bruce Rd		•					
		le in fair conditio cross from schoo		s significant vegeta	ıtion		
Sidewalks Sagamore St		•					
	"No sidewalks to connect to Bruce Rd sidewalks."						
Standalone Crosswalks School parking lot			•				
	"Excessively long crosswalk through middle of parking lot. Could be shortened by going straight east to west rather than diagonal or by adding median island. Cur ramp on SW end does not align with crosswalk and does not have detectable warning panel. Pedestrian crossing should be evaluated for ADA compliancy."						
Unsignalized Intersections Bruce Rd at Sagamore St		•					
	"No crosswalks or curb ramps, despite sidewalks on both sides of Bruce Rd to north. No pedestrian connection to residential neighborhood to south."						
Unsignalized Intersections Bruce Rd at School parking lot		•					
		swalk and no det sing should be ev		g panels across sch compliancy."	ool drivewa		
Unsignalized Intersections Bruce Rd at Smyth Rd	•						
	crossing should		ADA complianc	nels across Bruce R y. Sharp angle in Sl			

SCHOOL NAME

#### **Smyth Road Elementary School**

SITE VISIT

#### August 2023

REPORT TYPE

Traffic Analysis	NONE / MINOR	MODERATE	MAJOR	REPLACE	O N/A		
Unsignalized Intersections Smyth Rd at Church parking lot driveway	•						
	"No crosswalk or detectable warning panels across driveway. Pedestrian crossing should be evaluated for ADA compliancy. No STOP sign on driveway approach, and unconventional small exit only/"do not enter" sign facing Smyth Rd."						
Unsignalized Intersections Smyth Rd at Pickering St	•						
	panels. Pedestr		ıld be evaluated	ns, but no detectab I for ADA compliand "	0		



# Educational Facility Effectiveness: Learning Environments (EFE: LE)

#### **Grade Levels**

Building Originally Designed as:	1st Grade-6th Grade						
Which Educational Program are you Assessing?	Pre-K–4th Grade						
The Grade Configuration this School is Best Suited to:	1st Grade-4th Grade						
Educational Building Analysis	GOOD	FAIR	POOR	DEFICIENT	FAILING		
Acoustical		•					
Adjacencies of Learning Environments		•					
Environment (Inviting / Stimulating / Comfortable)			•				
Finishes	•						
Furniture		•					
Lighting Quality	•						
Natural Daylighting	•						
Outdoor Classrooms					•		
	"None observed.	"					
Technology: Power		•					
Technology: Wireless		•					
Ventilation		•					

SCHOOL NAME

#### **Smyth Road Elementary School**

SITE VISIT

#### August 2023

REPORT TYPE

**EFE: LE Evaluation** 

This Site Includes:	YES	NO	
Accessible		×	
Play Fields	<b>√</b>		
Playgrounds / Areas	<b>√</b>		
<b>Building Assessment</b>	YES	NO	
Can the Building Change Typology Easily?		×	
Can the Building be Transformed Educationally to Serve 21st Century Needs?	<b>√</b>		
	"Yes, with exten	sive renovations.	n
Can the Building Serve as Swing Space?	<b>√</b>		
Is the Building between 85%—115% Utilization Rate?	✓		



## Educational Facility Effectiveness: Spaces (EFE)

pace Assessment	QUANTITY	ACTUAL AREA (SF)	MORE INFO
Administration and Guidance (Quantity Varies)	Varies	795	
Art Classroom (Min Area 900 sf or 36 sf / Student)	1	965	
Cafeteria (Min Area 12-15 sf / Student for Max Number of Diners per Lunch Period)	1	3500	LUNCH PERIODS:
	"Shared with Gymnasium."	,	
Classroom: General Education (Min Area 900 sf or 36 sf / Student)	15	850, 860, 920, 965	
Faculty Lounge	1	355	
Gymnasium (Min Area 6000 sf)	1	(see Cafeteria)	stage: <b>Yes</b>
	"Shared with Cafeteria."		
Kindergarten (Min Area 1000 sf or 50 sf / Student)	3	965, 1105	TOILET ROOM:
Media Center (Min Area 1800 sf or 4 sf / Student x Design Capacity)	1	2350	
Music Classroom (Area 1200 sf)	1	965	
Pre-K0/K1 (Min Area 1000 sf or 50 sf / Student)	2		
	"See Special Ed Self-Conta	ined."	

#### **Smyth Road Elementary School**

SITE VISIT

August 2023

REPORT TYPE

**EFE: Space Evaluation** 

pace Assessment	QUANTITY	ACTUAL AREA (SF)	MORE INFO
Special Education: Resource of Small Group (Area 500 sf)	2	860, 965	
Special Education: Self Contained (Area 950 sf)	4	850, 860, 870	TOILET ROOM: Yes
	"(2) PK autism, (1) K-2, (1) 3	3-5"	
Stage (Area 1000 sf)	1	505	
Teacher Planning	0	0	
	"None observed."		

Adequacy of Rooms	GOOD	FAIR	POOR	DEFICIENT	• FAILING		
Administration and Guidance			•				
Art Classroom		•					
Cafeteria		•					
Classroom: General Education		•					
Faculty Lounge			•				
Gymnasium			•				
	"Floors are VCT and slippery for some sports. Gym is undersized and shared with Cafeteria."						
Kindergarten (K2)							
	"Undersized Kin	dergarten classr	ooms."				
Media Center		•					
Medical			•				
Music Classroom			•				
Pre-K0/K1			•				
	"Austim Pre-K -	Undersized class	srooms."				
Special Education: Resource of Small Group		•					

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August 2023

REPORT TYPE

**EFE: Space Evaluation** 

Adequacy of Rooms	GOOD	FAIR	POOR	DEFICIENT	FAILING
Special Education: Self Contained		•			
Stage			•		
		r accessible from			
Teacher Planning				•	
	"None observed				

Special Education Assessment	YES	NO		
18+		×		
Autism Spectrum	✓			
	"Self-Contained	n		
Cognitively Impaired		×		
Deaf and Hard of Hearing		×		
Emotional Disturbance		×		
English Learners	✓			
	"Push-In"			
Intellectual Disability		×		
Life Skills		×		
Medically Fragile		×		
PT/OT/Speech	✓			
Reset Program		×		
Social Emotional		×		
Title 1		×		

## Assessment Team Scoring Rubric

### Educational and Facilities Assessment Approach

#### **Assessment Criteria**

Educational and Facilities Assessment (E+FA) Approach - Led by architects, engineers, and educational planners from SMMA and its consultants, and in partnership with each school principal, the team conducted both a facility assessment (to take inventory of the building layout and condition) and an educational assessment (to determine the adequacy of spaces for the educational programs offered) in each building. The following report outlines the team organization, methodology and approach taken to assess the Manchester Public School portfolio over the Spring and Summer of 2023.

#### **Overall Assessment**

Categories and criteria were strategically selected for assessment based on stated objectives, past experience, and nature of the Manchester School District portfolio of buildings. Ultimately, the E+FA team created a customized "Manchester School District methodology" which encompassed approximately 75 areas of criteria, organized either facility or site categories that examined physical components, as well as community components.

## Facility Assessment Criteria

#### Facility Assessment: Building Evaluation

Facilities varying in terms of age, design, construction methods, and materials were reviewed to determine the condition of the district's portfolio. Building assessments were performed to determine existing components and/or systems' conditions at a specific point in time. The resulting information was then used to guide recommendations regarding maintenance, renovation, and/or replacement. The assessment team conducted visual inspections to observe signs of deterioration. No exploratory demolition, removing finishes, or viewing above ceilings was conducted. Areas that were hard to reach, off limits, or obscured by other systems that prohibited view of the some building components were not assessed. Systems and categories that were assessed included:

- » Building Envelope
  - > Roof Membrane
  - > Facade
  - > Windows
  - > Thermal Performance
- » Boilers
- » Heating Distribution
- » Interior Finishes
- » Rooftop HVAC Equipment
- » HVAC Controls
- » Kitchen Equipment and Systems
- » Natural Gas Distribution
- » Generator
- » Elevator
- » Ventilation Distribution Systems
- » Electrical Service
- » Life Safety:
  - > Means of Egress
  - > Fire Alarm
  - > Fire Protection: Sprinklers
- » Security: Entry Sequence
- » Lighting Quantity/ Control
- » Toilets and Fixtures

- » Plumbing Distribution Systems
- » ADA/Accessibility
- » Structural Systems (consisting of the following components):
  - Roof framing: This is the horizontal framing consisting of decking, slabs, joists, beams, trusses, etc.
  - > Floor framing: This is the horizontal framing consisting of decking, slabs, joists, beams, trusses, etc.
  - > Walls and columns: These are the vertical elements that hold up the floors and roof structures.
  - > Foundations: Foundations occur at the base of the building and transfer the weight of the building onto the underlying soils.
  - Facades: These are the outside walls of the building including many non-structural elements (doors, windows, insulation, vapor barriers, etc.) that are part of the weather enclosure for the building.
- » Lateral System: The lateral system in a building is the structural system that keeps the building from falling over when it is subjected to horizontal loads such as wind and earthquake forces.

#### **Building Evaluation: Criteria Rating Hierarchy**

The facility assessment building evaluations used a quintile classification hierarchy as defined below:

- None / Minor: System or element functioning reliably; routine maintenance and repair is needed.
- Moderate: System or element functioning minimally. Repair or replacement of some components is needed.
- Major: System or element is barely functioning. Repair or replacement of most components is needed.
- Replace: System or element is non-functioning, not functioning as designed, or is unreliable. Total replacement all components is needed.
- O Not Present: System or element is non-existent, non-functioning, not functioning as designed, or is unreliable. Replacement is needed.

#### **Building Evaluation: Physical Analysis Definitions**

#### Roof

Roof Membrane: Apparent condition status noted for the roofing material and flashings. Note any obvious deterioration.

#### **Existing Photovoltaics**

Yes / No: Criteria noted. However, presence or absence of photovoltaic did not impact overall building condition.

#### Space for Solar

Yes / No: Comments, if applicable. Evaluation of whether roof space exists for solar (if there are relatively flat areas for possible future solar panels). Note that the roof structure was not evaluated for structural capacity of future PV panels. Criteria noted; however, presence or absence of photovoltaic panels did not impact overall building condition.

#### Façade

Description of apparent condition and materials of the exterior walls. Observations of any spalling or disintegration of brick or concrete masonry unit (CMU) walls and the condition of the mortar. Notes if there is any obvious movement or structural cracking, and if there is failure, the percentage of failure. With prefabricated panel system facades, notes the types and apparent conditions of attachment systems, panel material, and whether there is deterioration of the surface or caulking or movement in the panels.

#### **Windows**

Description of types and apparent conditions of exterior windows. Considers whether most windows appear to be in good working condition, if windows are transparent or translucent, and if they are single or double-paned.

#### Boilers (Mechanical)

Review of fuel sources and apparent conditions of boilers.

#### **Boilers (Plumbing)**

Observation of heating media (e.g. water or steam) of boilers.

#### **Heating Distribution Systems**

Evaluation of type and apparent conditions of piping, type, and apparent corrosion.

#### **Building Envelope Thermal Performance**

Review of the existing drawings of envelope elements (exterior walls, roof, foundations and slabs). Notes presence of vestibules at building entrances for temperature control.

#### Interior Finishes

Evaluation of types and conditions of interior wall, flooring, and ceiling finishes.

#### Rooftop HVAC Equipment

Review of type and apparent condition of roof top units (RTUs), exhaust fans, and air conditioning equipment, if present.

#### **HVAC Controls**

Review of types of thermostats and type and apparent condition of Building Management System (BMS) if present.

#### Kitchen Equipment and Systems (Architectural)

Evaluation of adequacy and apparent condition of kitchen equipment.

#### Kitchen Equipment and Systems (Electrical)

Observation of electrical kitchen appliances.

#### Kitchen Equipment and Systems (Plumbing)

Observation of gas kitchen appliances. Observation of apparent condition of kitchen plumbing fixtures, and whether there are separate sinks for handwashing and dishwashing, per health and plumbing codes. Notes if proper fire suppression system exists where required.

#### Natural Gas Distribution System

Review of apparent condition of the natural gas system, how it enters the building and is distributed, and of shut-off valves.

#### Generator

Review of type of generator, type of fuel source, and apparent condition if one is present.

#### **Elevator**

Evaluation of apparent condition of elevator if present.

#### **Ventilation Distribution Systems**

Review of locations and apparent condition of fans, ductwork, duct grilles, and other ventilation components.

#### **Electrical Services**

Apparent condition status noted. Review of available capacity, location and appearance of electrical service and meter age.

#### Life Safety

- » Means of Egress:
  - > (Architectural): Evaluation of apparent existence of proper smoke and/or fire doors, and if mechanical holdopen devices appear in good working condition. Notes if egress paths are direct and unencumbered, and whether there are enough exits relative to the facility population.
  - > (Electrical): Review of illuminated exit signs and whether they are in the proper locations and appear to be in good condition.
- » Fire Protection (Sprinklers): Observation of type and age of system and components. Review of maintenance records and certifications, if available.
- » Fire Alarms: Observation of type, age, and appearance of systems. Review of available testing records.

#### Security

Entry Sequence: Observes if schools have only a camera/buzzer system at their main entrance or whether the main building entrance is adjacent or near the main office. (Adjacency/proximity of main office to main entrance allows for direct observation of the entire person, as well as control of their movements)

#### **Lighting Quality/Control**

Observed (not measured) light levels at the working surface, type of light fixtures and whether they provide an even dispersion and control of light for general academic tasks as well as for use of technology. Apparent condition, locations, and lighting uniformity are noted.

#### **Toilets and Fixtures**

Review of locations and apparent conditions of fixtures. Notes the maintenance and cleanliness of fixtures and flow of fixtures.

#### **Plumbing Distribution Systems**

Review of piping type, apparent corrosion, and equipment, including presence or absence of water heater & backflow preventer.

#### ADA / Accessibility

- » (Architecture): Observes whether the facility is compliant with the Americans with Disabilities Act (ADA) of 1990 standards. Evaluates adequacy and conditions of ramps, lifts, and elevators and whether every occupiable space in the facility can be accessed by anyone with a disability. Other considerations include compliancy of building elements such as clearances and door hardware.
- » (Plumbing): Evaluation of whether toilet facilities and plumbing fixtures are ADA-compliant.

#### Structural Systems

The assessment team conducted visual inspections to observe signs of deterioration. No exploratory demolition, removing finishes, or viewing above ceilings was conducted. Areas that were hard to reach, off limits, or obscured by other systems that prohibited view of the structure were not assessed. Each of the criteria listed below is considered as it relates to the structural elements of the building.

A "Yes" comment in the assessment indicates that we observed signs of deterioration. A "Not Observed" comment in the assessment indicates that we either did not observe any distress in the structural element or were not able to observe the element due to the aforementioned limitations, and this does preclude an unobserved area from distress.

- » Roof structural framing: As the framing is covered by roofing, observations are usually made from below. Water leaks are a common cause of damage to roof framing and part of the visual assessment is to look for signs of water damage. In wood framed structures, visual signs include mold or rotting wood. In structures with metal deck, visual signs include rusting of the deck and in concrete structures it can be cracks with rust stains or spalled concrete, indicated where a section of concrete has broken off (typically caused by water penetrating concrete through small cracks causing the steel reinforcing to rust and expand putting outward pressure on the concrete and causing it to break off).
- » Floor structural framing: Common signs of deterioration in floors can be cracks in floors finishes (such as terrazzo), cracks in the bottom of concrete slabs or beams, water damage like that in roofs and longitudinal cracks (or checks) in wood framing. Cracks in floor finishes while cosmetically objectionable is not necessarily an indication of a structural failure. There are several causes for cracks in wood framing members (joists or beams) which does not necessarily mean the member is structurally inadequate.
- » Walls/columns: Walls are typically framed with masonry, concrete, or wood or light gage metal studs with varying finishes. Columns typically consist of steel, concrete, or wood posts and can also be masonry piers. Common signs of deterioration in concrete and masonry walls are cracks in the walls. Cracks typically run vertically (bottom to top), although in masonry walls the cracks often follow the mortar joints. Cracks in walls can be caused by many factors: shrinkage in the wall due to changes moisture or temperature, movement of the supporting structure, or stresses in the wall caused by other loads. Concrete columns can have spalled concrete, wood posts can have longitudinal cracks (similar to floor members), and masonry piers can have cracks similar to walls.
- » Foundations: Notes the type of foundation. Some types include shallow spread footings (concrete pads) and deep foundations such as caissons and piles that extend deep into the ground. Foundations generally include concrete components and are located below ground making the system difficult to observe without performing some excavation. Some common signs of deterioration are cracks in foundation walls and areas where there has been vertical movement, indicating some settlement of the structure over time, which can be common. The causes of the cracks are like those described for walls.
- » Facades: The structural components of the façade are typically the wall structure (see "Walls" above) but can also include the structural framing for overhangs or other horizontal elements that are part of the walls. Like in roof framing, moisture is a common cause for distress in facades. Common signs of distress are spalled concrete, cracks in concrete or masonry walls, and rusting steel members such as angle lintels over window and door openings in masonry walls. Note that some of these signs of deterioration do not necessarily indicate a structural deficiency and may only require maintenance.
- » Identifiable Lateral System: Notes the presence and type of lateral load-resisting system, such as steel braced frames or shear walls consisting of concrete or masonry walls. Often, steel braced frames are imbedded within walls, making them difficult to identify. With masonry walls, it can be difficult to determine if a wall is a shear wall or just a partition wall. It is not possible to determine the structural adequacy of shear walls or braced frames without an in-depth investigation and it should be noted that many masonry walls in older buildings have little or no reinforcing. Common signs of distress in concrete and masonry shear walls are like those described for walls above.

#### Community Assessment: Building Evaluation

The Community – Building assessment included several categories including historical value, emergency shelter status, and use of community and school within/without the buildings. Historical value reviewed the historic inventory and register status of the building. Because schools are often the largest structure in a neighborhood, the City has designated certain facilities as emergency shelters. Additionally, several schools are directly connected to community centers or utilize adjacent neighborhood facilities for athletics and enrichment. Whether the community utilized the building after hours or on weekends was also considered.

#### New Hampshire Division of Historical Resources (DHR) Status

Yes/No; Comment, if applicable. Criteria will inform opportunities and constraints for modifying the existing building to meet changing physical demands for a 21st century learning environment.

#### **Inventory of Historic Assets**

Yes/No; Comment, if applicable. Notes whether the building is listed on any inventory of historic assets. Criteria will inform opportunities and constraints for modifying the existing building to meet changing physical demands for a 21st century learning environment.

#### State Register of Historic Places

Yes/No; Comment, if applicable. Notes whether the building is listed on a state Register of Historic Places. Criteria will inform opportunities and constraints for modifying the existing building to meet changing physical demands for a 21st century learning environment.

#### **Locally Designated Historic District**

Yes/No; Comment, if applicable. Notes whether the building is within a local historic district. Criteria will inform opportunities and constraints for modifying the existing building to meet changing physical demands for a 21st century learning environment.

#### **Emergency Shelter**

Yes/No; Comment, if applicable. Criteria noted and considered as part of the overall community building score. A designation by the city does not certify compliance for all state and federal requirements for the designation.

#### Community-Use Spaces

Yes/No; Comment, if applicable. These were determined after speaking with school administration during site visits. Community spaces attached to schools were also considered. Criteria noted and considered as part of the overall community building score.

#### **Building Suitability for School Use**

Yes/No; Comment, if applicable. Considered any major life-safety concerns for suitability. Criteria will inform opportunities and constraints for modifying the existing building.

#### **Overall Community Building Rating**

This is a judgment on the part of the reviewer(s) that considers all aforementioned factors, as well as amenities located in proximity to school sites and access to public transportation.

#### Facility Assessment: Site Evaluation

The site assessment team performed evaluations at each school facility in the district's portfolio. These evaluations considered the quality, condition, and capacity of the various exterior spaces of the facility. These spaces included: landscaped, educational, recreational, vehicular and pedestrian areas. This field effort was complimented by a study and research of the sites from web-based resources. The resulting information was then used to guide recommendations regarding maintenance, renovation, and/or replacement.

The diverse scope of site elements for schools varies in their relative impact to education and school operations. Priorities include elements that have large impacts to education and/or incur substantial impact to improve or repair.

- » ADA Accessibility
- » Walkways/Curbs/Sidewalks
- » Play Areas
- » Drainage
- » Parking Quality
- » Drop-Off/Pick-Up Routes
- » Walls & Slopes
- » Site Lighting
- » Fencing
- » Neighborhood Streets
- » Evaluation Criteria

#### **Site Evaluation: Criteria Rating Hierarchy**

The site evaluations were judged on a scale as defined below:

- None / Minor: Element is functioning reliably and requires a little repair and routine maintenance.
- Moderate: Element is functioning minimally and requires some repair by a specialist.
- Major: Element is barely functioning and requires substantial repair by a specialist.
- Replace: Element is not functioning correctly and requires total replacement.
- O Not Present: Element does not exist or completely failed. This element should be replaced and/or provided. In some instances (parking, walls/slopes and fencing) this element is not required.

#### **Site Evalutation: Physical Analysis Definitions**

#### Parking & Vehicular Circulation

Quality of vehicular area paving and quantity of parking spaces considered. This element may not be required if "Not Present".

#### **Ground Cover**

Presence and condition of landscaping, lawn areas, and any other non-hardscape areas. Ground cover evaluated for aesthetic value, shading, and functionality for outdoor gathering

#### **Fields**

Presence and apparent condition of athletic or play fields on the property.

#### **Neighborhood Streets**

Connectivity to residential areas surrounding the site. Condition of adjacent/ off-site roadways, sidewalks, and accessible elements considered.

#### **Drop-Off/Pick-Up Routes**

Segregation of buses, private vehicles, parking, and neighborhood traffic considered. Both on-site and off-site routes considered. This element may not be required if "Not Present".

#### On-Site Walkways/Curbs/Sidewalks

Quality of all pedestrian spaces considered.

#### **ADA Accessibility**

Availability, location, and condition of accessible routes considered. The accessible routes connect building entrances, handicap parking, public streets, and site facilities. Accessibility is considered "Not Present" if there is no accessible building entrance.

#### Site Lighting

Condition, location, and quantity of lighting considered.

#### **Fencing**

Condition of fencing and gates of various types considered. This element may not be required if "Not Present".

#### Drainage

Surface ponding, water quality structures, and condition of visible infrastructure considered.

#### **Play Structures**

Evaluation of apparent condition of play structures and if they are appropriate for range of ages of students at a school, if present.

#### Walls and slopes

Condition of retaining walls and stabilized slopes considered. This element may not be required if "Not Present".

#### Wetlands on site

Yes/no; proximity of wetlands or natural resources to the site, which – if present – may add restrictions or regulatory challenges to site renovations or expansion.

#### Play Areas

Presence, suitability, and physical condition of casual recreation and play for students. Play structures, surfacing, and courts considered. This element may not be required if "Not Present".

#### **Outdoor Classrooms**

Evaluation of apparent condition of outdoor classrooms or learning areas if present.

#### **Environmental Justice Populations**

Review of designation of site and adjacent neighborhoods on the Social Vulnerability Index, per state GIS.

#### Feasibility of Building Expansion on the Current Site

Evaluation of whether building is capable of appropriately expanding on its current site. Expansion can be horizontal, vertical, or infill, depending on the building's configuration. Feasibility of expansion based on size of property, existing coverage, regulatory restrictions, and physical constraints such as topography and proximity to natural resources.

#### Feasibility of Site Expansion

Evaluation of whether site expansion is possible, based on adjacent properties, and physical constraints, such as roads, proximity to protected lands, and easements.

#### Community Assessment: Site Evaluation

The Community – Site assessment included the broad categories of transportation access and neighborhood elements. Transportation access considered the condition of the adjacent streets, the ability of students and adults to bicycle and walk to the school, and the accessibility of public transportation. Neighborhood elements considered the school's proximity to community, civic, educational, commercial, and athletic facilities.

#### New Hampshire Division of Historical Resources (DHR) Status Inventory of Archeological Assets (Site Review)

Comment, if applicable. Criteria will inform opportunities and constraints for modifying the existing building. In some cases, data may not be available.

#### School Buses

Review of types and numbers of school buses and bus queuing.

#### Accessible to Transit

Building is located within 2 blocks (1000 feet) of at least 2 stops on bus lines of regular frequency (at least every 10 minutes, during rush hour and mid-afternoon). Criteria noted and considered as part of the overall community building score.

#### Bikeable

Facility is considered bikeable if within 2 miles of multiple residential neighborhoods, without riding on busy streets that lack dedicated bike areas. Criteria noted and considered as part of the overall community building score.

- » Wide sidewalks and/or low-traffic streets
- » Adjacent to or within a residential neighborhood, without crossing busy & wide (4+ lanes) streets
- » Not located on a steep street
- » Bike racks are present at the school and are safely accessed from site entry points

#### Walkable

Facility is considered walkable if within 1.4 miles of residential neighborhoods, with consistent sidewalks, and walking route does not require students to cross busy or dangerous streets (per district eligibility criteria).

- » Consistent, accessible sidewalks with crosswalks
- » Adjacent to or within a residential neighborhood, without crossing wide (4+ lanes) streets

#### Site suitability for school use?

Yes/No, Comment if applicable. Considers overall site conditions, overall community rating, and size of site.

#### **Overall Building – Community Condition:**

This is the professional judgment on the part of the reviewer(s), considering all aforementioned factors and with consideration of nearby neighborhood, community, educational, and athletic facilities. Criteria noted and considered as part of the overall community building score.

### Educational Assessment Criteria

#### **Educational Facility Effectiveness Evaluation**

#### **Educational Facility Effectiveness of Learning Environments (EFE-LE)**

The quality of physical environments has direct impacts on educational outcomes. The EFE analysis considers both inherent building characteristics of physical appearance and condition, and introduced equipment (e.g., furniture and technology). These qualitative factors have a large impact on overall student performance, as they influence students' comfort and ability to concentrate on tasks; teacher and student health and wellness; as well as absenteeism and retention.

Building environments also affect the overall educational effectiveness rating. Fixed elements, such as walls and windows, are components that are not easily remedied and may require extensive or invasive renovation. Other elements, such as furniture or finishes, can be more easily updated, replaced, or supplemented.

Fixed Building Elements include:

- » Ventilation
- » Natural Daylighting
- » Lighting Quality
- » Acoustical
- » Environment (Inviting/Stimulating/Comfortable)
- » Power and Technology Infrastructure
- » Access to water for student projects
- » Access to toilet facilities

Repairing these fixed elements may require buildings to be unencumbered of students (i.e., vacant) for the duration of the work, depending on the upgrades required.

- » Adaptable elements
- » Technology: ubiquitous wireless access for teachers and students and classroom technology
- » Furniture: light weight, ergonomic and supportive of collaboration
- » Finishes
- » Adjacencies of Learning Environments
- » Access to outdoor learning (classrooms or other)

These considerations often consist of singular systems and can be repaired or replaced independent of other systems. They may change frequently with the evolving landscape of educational pedagogy and should support a building that can adapt flexibly at relatively low costs. These upgrades can be executed internally, by facilities personnel or with arranged contracts.

#### **Educational Facility Effectiveness Evaluation: Criteria Rating Hierarchy**

The EFE-LE uses the following classification system:

- Excellent: Elements meet needs for 21st century (Next Generation) teaching and learning
- Good: Elements contribute to teaching and learning
- Fair: Elements somewhat interfere with teaching and learning
- Poor: Elements detract from or interfere with teaching and learning
- Deficient: Non-existent or inoperable systems or elements

#### **Educational Facility Effectiveness Evaluation: Analysis Definitions**

#### **Evaluation Criteria**

Building Originally Designed As: Over time, a school building may have modified the range of grades served. Knowing their original use quickly provides some insight into space types and building appointments.

#### Best Grade Configuration for this School Building

A school building may be best suited for a different range of grades or use depending on the types, quantities, and sizes of spaces, as well as the existing site attributes, including:

- » Heights of casework, markerboards and other elements the students use
- » Configuration and heights of toilet room fixtures

#### Ventilation

Fresh air is a critical component for health, wellness, and overall student performance. An even distribution of ventilated air is also important. Different ventilation systems (unit ventilators, central air ventilation, no mechanical ventilation) provide varying levels of outdoor air percentages and filtration. Observe whether mechanical ventilation is provided and what the apparent quality of the ventilation system is. Qualitative measurements are not taken, however visual, olfactory, and thermal observations are made.

#### **Natural Daylighting**

Considered to be a better quality of light than artificial lighting. Evaluates the general quantity/quality of the natural light and note if most spaces have access to daylight.

#### **Artificial Lighting Quality**

Observed (not measured) light level at the working surface. Type of light fixture and whether it provides an even dispersion of light for general academic tasks, and whether the fixture is dimmable, to accommodate use of technology.

#### Acoustical

The proper balance between voice reinforcement and sound absorption impacts "speech intelligibility." This includes both sound performance within the space, as well as sound coming from outside the space. Observe whether the space appears to have appropriate acoustical properties for teaching and learning.

#### Technology (Power):

There are enough electrical outlets to support a future technology-rich classroom/school and they are properly distributed throughout the space.

#### Technology (Wireless):

There are sufficient access points throughout the school to support a 1:1 technology environment and fiber optic wiring exists within the building The main distribution room (server room) is air-conditioned, to ensure system reliability.

#### Technology (Interactive):

Classrooms and other teaching spaces have working interactive technology, such as interactive marker boards and document cameras.

#### **Furniture**

Different educational-delivery models can be reinforced by furniture type and flexibility. Ideal furniture is light and mobile enough to be easily re-arranged in multiple configurations. Furniture is ergonomic, comfortable, in good condition and promotes student collaboration.

#### **Finishes**

Materials and conditions of the walls, floors and ceilings. Both physical and aesthetic conditions are considered.

#### **Environment (Inviting/Stimulating/Comfortable)**

Evaluates whether building is aesthetically pleasing and if it is a place where students and teachers feel comfortable and want to spend time in each day.

#### Adjacencies of Learning Environments

Classrooms and other learning environments have a relationship to each other which promotes collaboration, communication, and other aspects of 21st century teaching and learning. Spaces promote interdisciplinary learning.

#### **Outdoor Classrooms**

Students have access to outdoor classrooms or other outdoor learning opportunities to learn in different ways, sometimes involving nature and hands-on activities.

#### **Site Components**

#### Playgrounds/Play Areas

Description of play surface materials (hard or soft). Evaluates condition of on-site play structures and whether structures are age-appropriate to the school's student population.

#### Accessibility

Evaluates conditions of play areas, including the ground surface/material, and whether areas are accessible to children of various disabilities.

#### Play Fields

Describes conditions of play fields, if present, and whether fields natural grass or synthetic turf.

#### Flexibility in Building Typology

Evaluates whether the building can serve alternative grade levels or support a special needs-focused curriculum.

#### **Educational Transformation to Support 21st Century Needs**

Evaluates if the building's construction easily allows for renovations that may change room sizes, replace or upgrade mechanical and electrical systems, and accommodate alternative educational-delivery methods (e.g., project-based learning [PBL]). This can often be the largest difference between a modern steel-frame building and interior masonry-bearing wall construction.

#### **Building as Swing Space**

Assuming the building is otherwise unoccupied, the ability to use the building for educational purposes for the temporary relocation of a school population during a period of renovation or construction.

#### **Utilization Rate**

Description of the utilizations rate and if it is 85% or higher. For high schools, classroom utilization of 85% are considered at capacity. Rates higher than 85% show levels of overcapacity and overcrowding. Middle schools generally work to a utilization of 90% and elementary schools at near 100%.

#### Educational Facility Spaces Effectiveness Evaluation

The Educational Facility Effectiveness – Spaces (EFE-S) metric compares the sizes of educational spaces to the New Hampshire Code of Administrative Rules, Section Ed. 321 guidelines for 21st century teaching and learning in new capital projects. This quantitative analysis is important for establishing the level of adequacy of the existing spaces for educational delivery. It also indicates whether a facility is deficient/missing dedicated educational spaces normally found in buildings of its grade level and typology.

Primary considerations often affect core curriculum and include:

- » Classrooms (Depending on typology, these may include Pre-K and Kindergarten)
- » Teacher Planning
- » Small Group
- » Science
- » Art
- » Music
- » Vocations and Technology
- » Media Center
- » Cafeteria

Secondary considerations may allow for district flexibility in programming and community resources outside the traditional building environment, and include:

- » Gymnasium (This program space is sometimes served by local community spaces)
- » Gymnasium Options
- » Auditorium
- » Stage
- » Medical
- » Administration & Guidance
- » Air Conditioned Technology Network Room
- » Other considerations
- » Special Education: Self-Contained
- » Special Education: Resource or Small Group

Note: If a school has a special education program, its quantity of spaces will vary. Also, some substantially separate programs do not require full-size classrooms to be effective. For this reason, special education was considered differently than typical classroom spaces.

#### **Educational Facility Spaces Effectiveness Evaluation: Criteria Rating Hierarchy**

The educational facility effectiveness assessment for spaces used a quintile classification hierarchy as defined below:

- Excellent: Exceeds New Hampshire Code of Administrative Rules, Section Ed. 321 guidelines (+10% or greater)
- Good: School facilities are appropriate to house current enrollment and educational program. NSF meets New Hampshire Code of Administrative Rules, Section Ed. 321 guidelines (-10% to +10%)
- Fair: School facilities appear to be adequately sized for current enrollment and educational program. NSF somewhat less than New Hampshire Code of Administrative Rules, Section Ed. 321 (-10% to -20%)
- Poor: School facilities may not be adequately sized for current enrollment and educational program. Net square footage (NSF) at least 20% less than New Hampshire Code of Administrative Rules, Section Ed. 321 guidelines
- Deficient: Dedicated space does not exist.

#### **Educational Facility Spaces Effectiveness Evaluation: Analysis Definitions**

#### **Narratives**

The team considered the long-term goals relative to each building's capability of supporting Manchester School District's educational vision for 21st century (next generation) learning and teaching.

#### **Engaged Learning**

Engaging with the curriculum, applying it to an authentic context. Making connections between content areas and values/curiosity and interest. Finding connections to the community and making a difference. Public and tangible products. There is selective and intentional engagement, and agency in how one keeps focused and takes breaks.

- » The following were criteria used for evaluating the levels of Engaged Learning at each school:
- » The building (is/is not) comfortable to learn in.
- » The building (has/lacks) appropriate temperature control and ventilation.
- » The building (has/lacks) a space that can be used as a flexible learning commons for collaborative learning and presentations.
- » The building (makes use/does not make use) of public space for teaching and learning.
- » The building (provides/lacks) display space for student work to reinforce student accomplishments.
- » The building (provides/lacks) space for teacher collaboration and planning.

#### Differentiated Learning

Acknowledging different learning styles. Encouraging how to understand one's self (self-knowledge). Flexibility that occurs within instruction, which also promotes flexibility in how students demonstrate learning. The following were criteria used for evaluating the levels of Differentiated Learning at each school:

- » Classrooms (are/are not) large enough to support Universal Design for Learning (UDL), including the ability to create learning zones.
- » The building (has/lacks) breakout spaces for differentiated/personalized learning and special education.
- » The furniture in the building (can be/has difficulty being) flexibly arranged.

#### Cognitively Demanding Tasks/Programs

- » The classroom environment (is/is not) sufficiently flexible to allow for different teaching and learning styles.
- » Building (supports/lacks) learning environments that support music.
- » Building (supports/lacks) learning environments that support art.
- » Building (supports/lacks) learning environments that support physical activity/education.
- » The building environment (supports/does not support) STEM adequately.
- » The building (provides/lacks) space to experiment, create and collaborate.
- » The building (has/lacks) performance/presentation space.
- » Based on location and proximity to community resources and public transportation, teachers and students (can/have difficulty) access(ing) the City as a learning tool.

#### **Overall EFE Rating**

NH Code of Administrative Rules, Section Ed. 321 areas are based on current enrollment within school. Actual areas were determined by measuring CADD plans provided by Manchester School District. SMMA did not field-measure the buildings but verified general conformity with existing conditions by measuring spot values to determine the rough accuracy of CADD drawings. The design team reviewed the 2018 CMK Long-Range Facilities Plan, which informed some of the educational effectiveness ratings.

The following outlines the rating system used for evaluating the Overall Educational Facility Effectiveness:

- Excellent: Elements meet needs for current AND future teaching and learning.
- Good: Elements contribute to teaching and learning.
- Fair: Elements somewhat interfere with teaching and learning.
- Poor: Elements detract from or interfere with teaching and learning.
- Deficient: Non-existent or inoperable systems or elements.

